

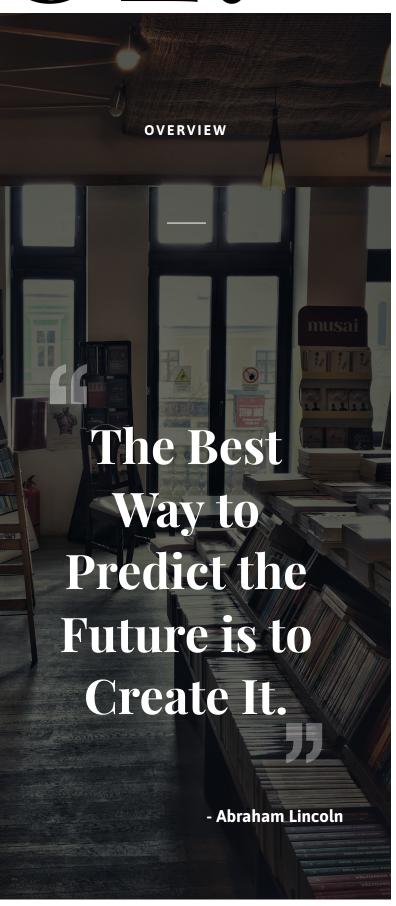




Superior Packaging & Finishing is a 100 employee packaging and finishing company located in Braintree, Massachusetts serving area printers with their cutting, folding, stitching and finishing services.

Superior engaged AMR Benefits' expertise in order to reduce health insurance costs after receiving multiple years of double digit increases and having tried traditional strategies like switching insurance carriers, implementing health reimbursement arrangements, and developing wellness programs. Unaffordable health insurance premiums were negatively impacting Superior's ability to attract and retain hourly employees and diverting capital away from other essential investment areas required for growth. By implementing changes recommended by AMR Benefits, Superior reduced the health insurance spend by \$278,126 (24.8%) in the first 12 months, held employee contributions at the same rate on renewal, and improved the benefits offering. Year two was a repeat performance delivering \$338,740 in savings for a two-year total savings of \$616,866.

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#### Industry

Manufacturing/Printing



#### Services

High-end packaging and finishing



#### History

30 years of industry leadership

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#### CHALLENGES

#### **PROBLEM**

At Superior Packaging and Finishing, health insurance premiums increased annually from 5% to 20% over the last decade and money earmarked for other key business units was diverted to subsidize health insurance spend. Employees had no further capacity to absorb increases in copays, deductibles, and / or premium contributions.



#### BEFORE AMR BENEFITS

To manage health insurance costs, Superior met annually with a commissiondriven broker who "spreadsheeted" insurance company offerings to highlight the alternatives. The primary strategy was to pick the "best of the worst" insurance company options, and then slightly increase copays and deductibles. and utilize a Health Reimbursement Arrangement (HRA) to mitigate the additional risk for employees.

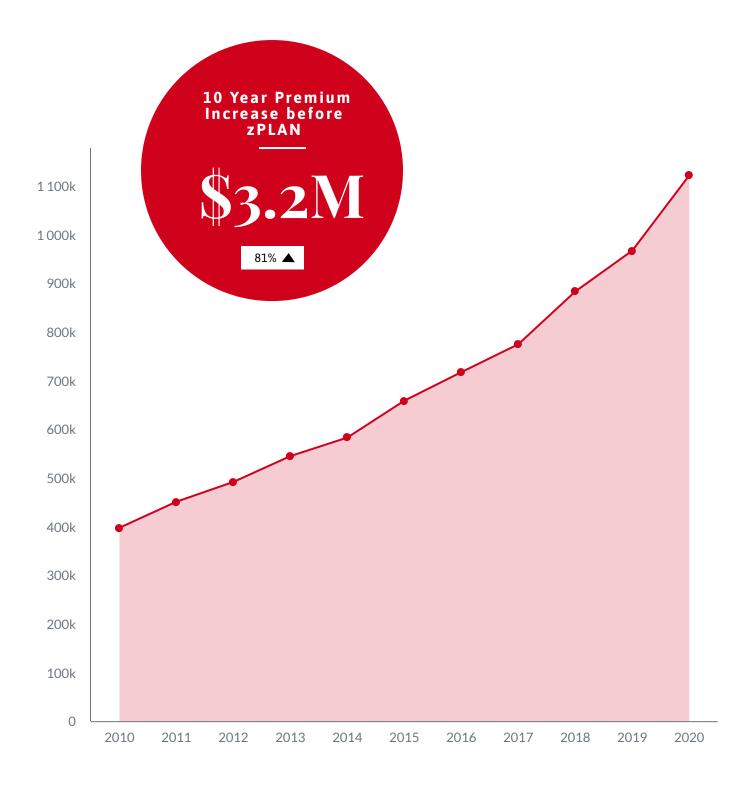
#### REASONING

The passive management process of switching insurance carriers every few years and raising copays / deductibles has run its course for most employers including Superior. What Superior realized is that in the passive model they had no control. Rather than continue to operate in a **health insurance** company driven ecosystem which includes commission driven insurance brokers. Superior chose to embrace a different strategy called active management and as a result hired an impartial,

fee-based advisor to

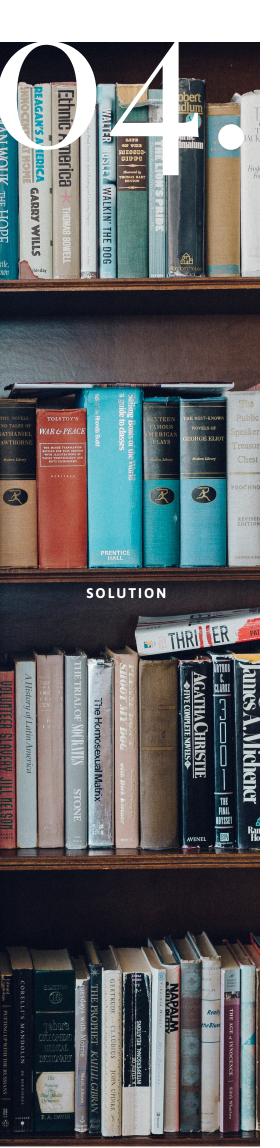
process.

guide the improvement





Superior Packaging
& Finishing was
determined to
reduce health
insurance spend by
20% without
sacrificing quality
or diluting benefits.



## SUPERIOR PACKAGING & FINISHING SUCCESS STORY WITH ZPLAN

#### FINDING AMR

AMR Benefits was referred to Superior by the CEO's trusted physician Dr. Mike Tremblay. As an innovator in the primary care space, Dr. Tremblay recognized the challenges Superior was facing controlling healthcare costs and outlined to the CEO how AMR could add value as an advisor.

### PROPOSED SOLUTION

Andrew Roberts, a consultant at AMR
Benefits communicated to Superior's CEO
and CFO the shift in how progressive
employers were purchasing health insurance
for their organizations. Employers who want
a better performing health insurance plan
(higher quality of care for employees and
lower costs) need to adopt the
zPLAN's active management approach.
Rather than being informed about
healthcare purchasing they needed to be
involved and engaged in the process.

#### AFTER AMR

AMR's expertise and partnership allowed Superior to implement and communicate a new program (zPLAN) to Superior employees that achieved the **TRIPLE AIM** - better quality care, improved member experience and lower costs.



Before AMR Benefits, Superior Packaging & Finishing was on the health insurance hamster wheel absorbing increases year after year with no control. With AMR's guidance and help we are finally in control. Now I feel like our employee healthcare plan is an asset versus a liability. -Donny Charlebois Founder/CEO Superior Packaging

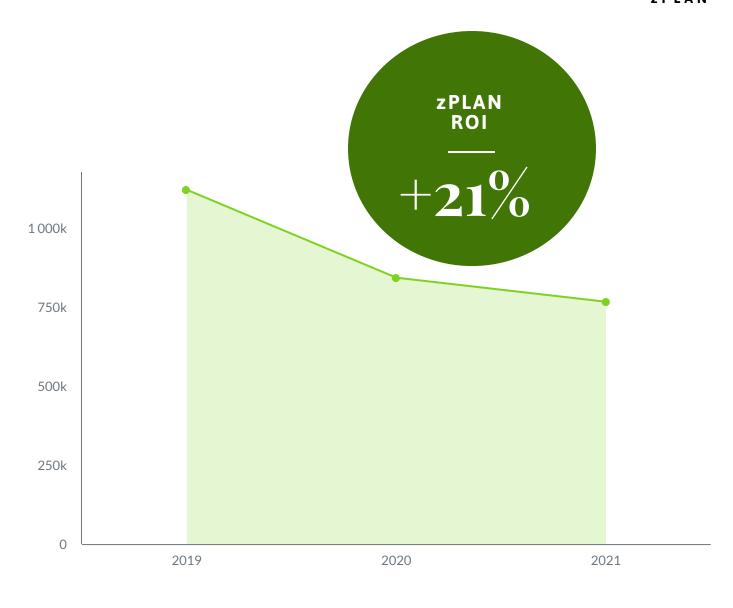


Within a few months of establishing their high-performance healthcare plan, Superior employees began sharing positive feedback. Employees were offered a no-cost advanced primary care option, free generic and brand-name prescription drugs, as well as a *quality care program* which waived copays and deductibles when employees patronized high quality specialists and facilities.

Equally important was the new level of transparency which offered Superior's leadership team insight to plan utilization, costs and quality.

In the first 12 months of the program, total costs were 24.8% below the proposed insurance carrier pricing, a reduction of \$278,126. Savings in the second year were \$338,740 equating to a \$616,866 two-year cost reduction.

The investment to work with AMR to build a better program has resulted in an ROI greater than 21X. Employee wellbeing has also improved. **Employee contributions to premiums have now been held constant for three years.** 



#### STATISTICS

#### **First Year Savings**

Bottom line 24.8% savings

First year average monthly cash flow improvement:

\$23,000 /month

**Two Year Savings** 

\$616,866



The Last Healthcare Plan Your Business Will Ever Need

**AMR Benefits** is a niche healthcare and employee benefits advisory firm focused on guiding mid-market employers (50 to 5000 employees) to become value-oriented purchasers of healthcare and benefits with the use of **zPLAN**. Our mission is to help employers significantly reduce health insurance costs while at the same time improving the quality-of-care employees receive. AMR Benefits views this outcome as a "winwin" for employers and employees alike.

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